

# BUILDING LOCAL PARTNER CAPACITY ACROSS AFRICA

*with* ACCELERATING SUPPORT TO  
ADVANCED LOCAL PARTNERS II (ASAP II)

Working with **USAID Missions across the African continent**, ASAP II provides customized risk and capacity development support to local organizations and government entities to prepare them to manage and implement USAID/PEPFAR programs as prime partners in FY 2022 and 2023.

## EMBEDDED TECHNICAL ASSISTANCE THROUGH **IN-COUNTRY** CAPACITY ADVISORS

### **FOCUSED ON:**

#### **Audit readiness & internal controls**

Financial management & compliance

#### **Whistleblower & anti-fraud procedures**

Subaward & grants management

#### **Human resources & staff retainment**

Business development & sustainability

#### **Board leadership & governance**

Program management

#### **Monitoring & evaluation (M&E) systems**

Use of HIV/AIDS strategic information for performance management

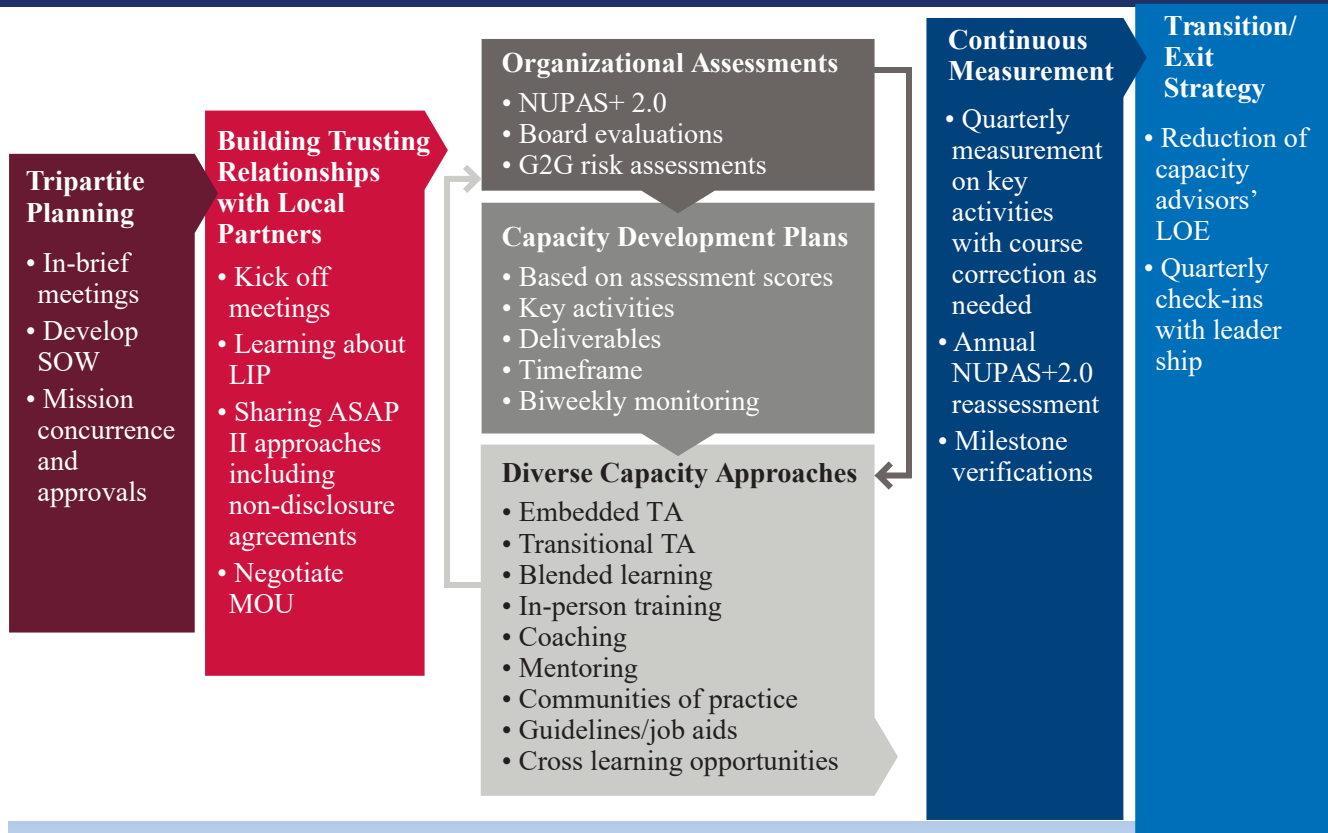
#### **Information technology (IT) systems**

“I think the engagement of partners that have know-how to navigate USAID grants, such as ASAP, is important for capacity building because **they know what the organization needs to do, and how it needs to be done. And they use local consultants who understand the local trajectory of what’s happening, or the local context.**”

ASAP-supported local organization in Kenya



# OUR TECHNICAL APPROACH



## Continuous Education and Knowledge Sharing

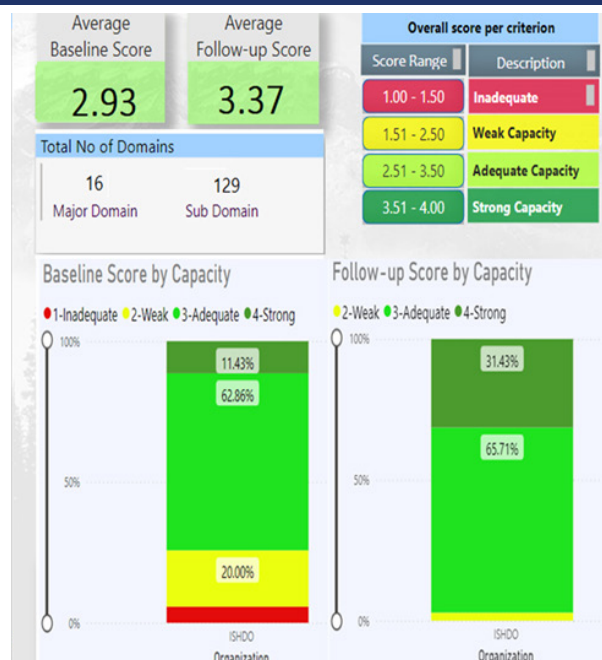
Conferences, USAID/OHA Local Partner Meetings, G2G meetings, online accredited trainings, weekly webinars, communities of practice, biweekly newsletter, website with online resources

## SUPPORT STARTS WITH A COMPREHENSIVE ASSESSMENT

ASAP II leads the way in capacity-building by starting with an expanded version of USAID's **Non-U.S. Organization Pre-Award Survey (NUPAS)**, the **NUPAS Plus** assessment, developed by the project in 2020. With additional domains related to award management, the **NUPAS Plus** identifies strengths and weaknesses in the following areas:

- LEGAL
- FINANCE
- FRAUD
- PROCUREMENT & LOGISTICS
- PROPERTY MANAGEMENT
- INFORMATION TECHNOLOGY
- HUMAN RESOURCES
- MONITORING & EVALUATION
- GENDER EQUALITY & SOCIAL INCLUSION
- GOVERNANCE
- BUSINESS DEVELOPMENT
- SUSTAINABILITY
- MANDATORY STANDARD PROVISIONS
- REQUIRED AS APPLICABLE PROVISIONS

## BASELINE & FOLLOW-UP ASSESSMENTS MEASURE PROGRESS & GUIDE SUPPORT



# CAPACITY DEVELOPMENT PLANS THAT DELIVER RESULTS

After the NUPAS *Plus* assessment has been completed and reviewed with the Mission and local organization, **ASAP II's local capacity advisors co-develop the Capacity Development Plan with the organization's staff** to ensure everyone is committed to addressing the areas identified for improvement.

**Based on the organization's unique needs**, ASAP II matches in-country subject matter experts (capacity advisors), and assistance begins through:

EMBEDDED TECHNICAL ASSISTANCE

BLENDED LEARNING

IN-PERSON & ONLINE COACHING

MENTORING

GUIDELINES & JOB AIDS

WEEKLY WEBINARS

LOCAL PARTNER MEETINGS

COMMUNITIES OF PRACTICE

*available in English, French, and Portuguese*

**“ASAP’s support was timely**, at a time when we were transitioning from a small agency to be a big agency, so **we needed to align our systems and to get our procedures right** to be able to manage large scale funds in our grants from USAID.

I increasingly see that many **partners are trusting our systems and our partnership portfolio is growing every day** and income is growing every day, which is largely attributed to the kind of support and capacity building that we are receiving from partners like ASAP.”

ASAP-supported local organization in Uganda

**ONLINE RESOURCES FOR LOCAL ORGANIZATIONS**

[www.intrahealth.org/asap-resources](http://www.intrahealth.org/asap-resources)

**ACCELERATING SUPPORT TO ADVANCED LOCAL PARTNERS II (ASAP II)**

Contract No. 7200AA22C00041 | Global contract ceiling: \$20 million

Period of performance: May 31, 2022 - January 30, 2024



**PEPFAR**  
U.S. President's Emergency Plan for AIDS Relief



**USAID**  
FROM THE AMERICAN PEOPLE



# SUPPORT FOR GOVERNMENT-TO-GOVERNMENT (G2G) AGREEMENTS

A Government-to-Government (or G2G) agreement creates a **legally binding agreement that disburses funds from USAID directly to a partner government to achieve mutual development objectives** in a given sector. USAID G2G funds go through the partner government's own procurement and financial management systems.

**USAID's Accelerating Support to Advanced Local Partners II project can assist in the development, implementation, and monitoring of G2G agreements**, providing capacity-building support throughout the process.

*Support can be fully customized, to include:*

## PRE-AGREEMENT SUPPORT

Identify indicators and milestones, and plan for staffing and reporting to support them

## 2 TYPES OF RISK ASSESSMENTS

- 1) Full Public Financial Management Risk Assessment Framework (PFMRAF) Stage 2 Risk Assessment
- 2) Shortened PEPFAR Risk Assessment Tool (if planned G2G funding is under \$10 million)

## RISK MITIGATION PLANS

Specific steps to be taken to mitigate risks found in the risk assessment report

## AGREEMENT IMPLEMENTATION & CAPACITY BUILDING

Short or long term assistance to support successful implementation of the agreement

## MONITORING

Support USAID Missions to plan and design G2G project monitoring mechanisms, monitor the flow of funds, provide project design and best practice guidance

**The ASAP II consortium** is led by IntraHealth International as prime partner, with major subcontractors including Deloitte Consulting LLP (Deloitte) and DAI for government-to-government support, Right to Care (RTC) for strategic information support, SustainAbility Solutions for assessments and training in USG rules and regulations, and Foundation for Professional Development (FPD) for accredited training and peer-to-peer learning opportunities.

This project is made possible by the support of the American people through the **United States Agency for International Development (USAID)** and the **President's Emergency Plan for AIDS Relief (PEPFAR)**.



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